U.S. European Command

Toward Full Spectrum JIACG: Integrating the Interagency

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Outline or BLUF

- How did we get here
- JIACG Today
- Full Spectrum JIACG
- Communications Support to Interagency Coordination
- Way ahead

How Did We Get Here

- CJCS signed JP 3-08 “Interagency Coordination During Joint Operations” 9 Oct 96
- JIACGs established by SECDEF Oct 01 at every Combatant Command
- EUCOM JIACG focused on Counterterrorism
- 16 Dec 04 CDRUSEUCOM letter to SECDEF requested support for

Forges the link between the diplomatic, informational military and economic instruments of power

Integrating the Interagency Community

Harmonizes operational planning

President
NSC
Strategic/Policy

Interagency Operational Planners

Joint Task Force

Joint Interagency Coordination Group (JIACG)

Operational planning advisory element (collocated and virtual)

Regional engagement, deliberate, crisis, transition planning

Combatant Commander Staff

The Challenge: Unity of Effort
"Agencies" Defined

Non-governmental Organizations and Private Voluntary Organizations

Multi-National: NATO, European Union, Org for Security and Cooperation in Europe, Euro-Atlantic Partnership Council, Partnership for Peace, Med Dialogue, Africa Union, ECOWAS, Arab League, Arab Mahgreb Union, Community of Sahel-Sahara States, Economic Community of Central African States, Inter-Governmental Auth on Development

International: 91 Countries in the EUCOM AOR and their Government Agencies

The INTERAGENCY: DoD, State, USAID, Justice, Treasury, Commerce, Agriculture, Department of Homeland Security, DEA, and more…

JIACG

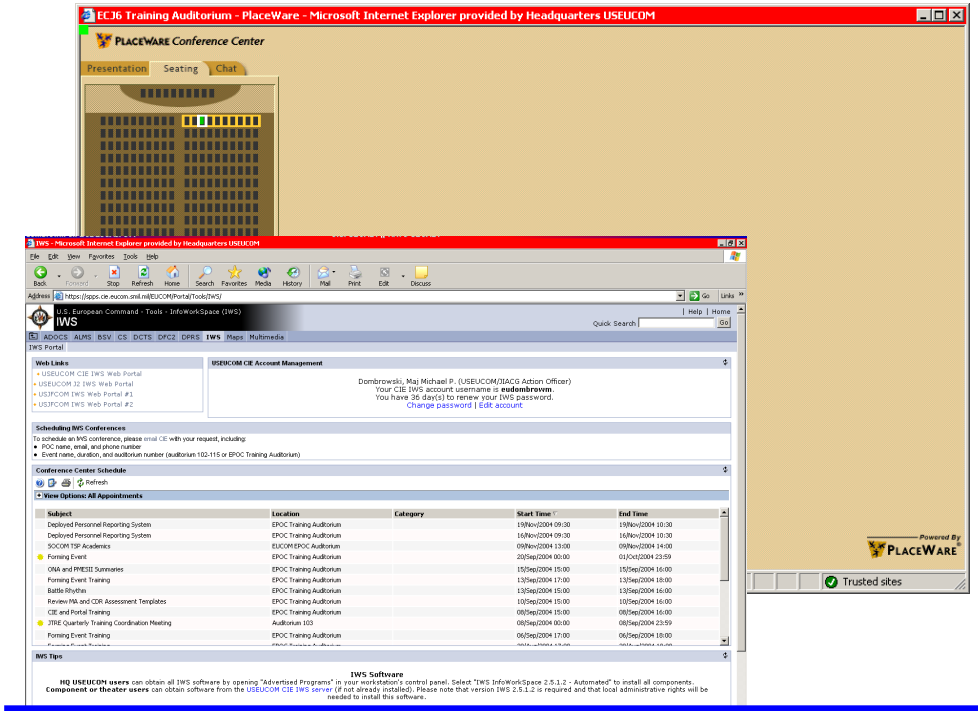
DOD Agencies: DLA, DISA, DTRA, DIA, DARPA, DFAS, NGA, NSA, Def Security Service, Def Commissary Agency, Ballistic Missile Def Org, Def Sec Cooperation, Def Contract Audit Agency

Full Spectrum JIACG

What It Is

- Bridges gap between civilian and military campaign planning efforts for potential crises
  - Participates in theater strategic engagement, deliberate, crisis action, transition, and reconstruction planning and operations
  - Informs commander and JTF of civilian agency campaign planning, sensitivities, and support requirements, capabilities, and limits
  - Informs civilian agencies of commander's and JTF's operational requirements, concerns, capabilities, and limitations.

Communications Support to Interagency Coordination

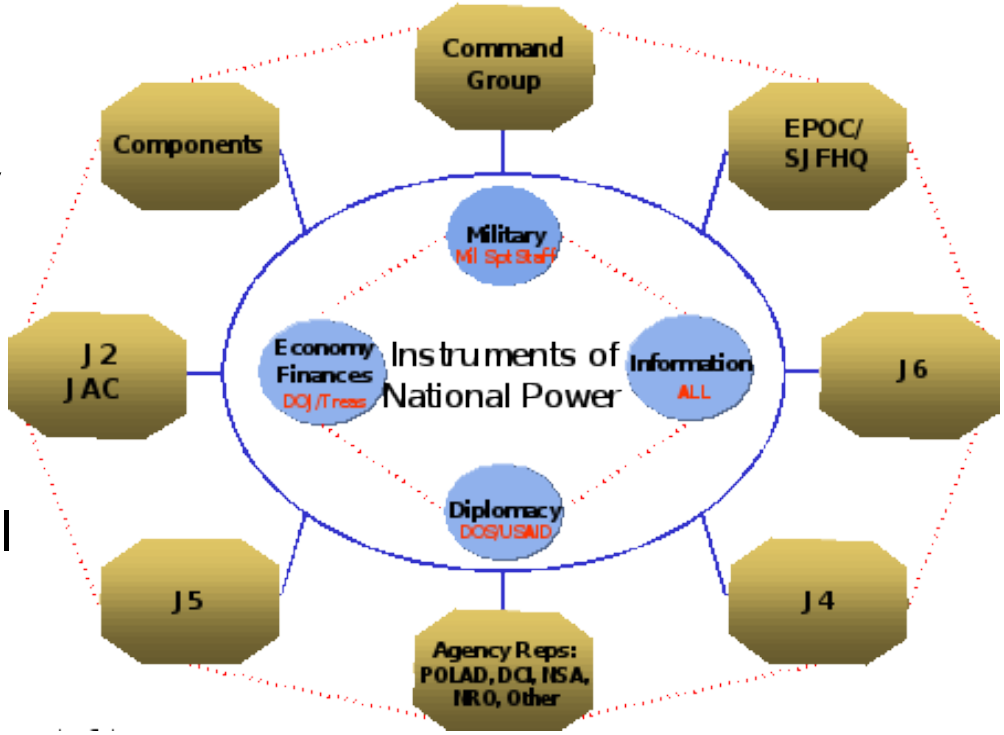


- Multi-level security
- Collaboration tools
  - Documents
  - Meetings
- Reachback: Reduce on-site rep requirement
- Capitalize on existing

JFCOM's Experimentation Illustrated the Requirement for a Robust Collaborative Info Environment

Conceptual Way Ahead

- Bi-weekly AO-level roundtable discussions
- Crisis action Interagency groups
- Permanent / rotational USG reps at EUCOM
- Semi-annual FO/GO-level roundtable discussions



JIACG is an Interim Step to Thorough Interagency Planning Enabled by Collaborative Planning Tools

Questions?

JIACG Functional Competencies

- High Level Political-Military Planning
- Diplomatic Engagement
- Public Diplomacy and Public Affairs
- International Peacekeeping, Humanitarian Relief & Post-Conflict Recovery
- Economics, Finance, Trade, Organized Crime, Illicit Trafficking and Financial Sanctions
- Counter-Terrorism, Security, Protection of US Citizens Abroad, and Homeland Security
- WMD and Consequence Management
- Human Rights, Human Security and Transnational Health Issues
- Theater Security Cooperation
- Knowledge Management